

III. IMPLEMENTATION

This section suggests a strategy for approaching each group of recommendations. Implementation teams have been established and have begun to work on the priority recommendations. An implementation schedule appears at the end of this section.

Implementation Teams

Implementation teams have been established to carry forth the recommendations in the plan. They are listed in two groups, physical development and human services, even though some overlap exists between these two areas. Under each of these major headings, teams have been grouped into several general categories. The initial teams will include the organizations listed below. Other groups and interested individuals will join the implementation efforts as needed, and teams may combine efforts when appropriate.

The emphasis at the beginning of the implementation process will be broadening the membership of each team and addressing the top priority recommendations. Teams are continually adding new groups and making the recommended actions more specific.

PHYSICAL DEVELOPMENT

Code Enforcement, Housing, Infrastructure, Zoning, Land Use, and Marketing: Keep Our Neighborhoods Strong

Dept. of Permits & Development Mgmt.: Division of Code Inspections and Enforcement

Dept. of Environmental Protection & Resource Mgmt. (DEPRM): Community Services

Department of Public Works

Office of Community Conservation

Office of Planning

Eastside Community Development Corporation

Eastern Baltimore Area Chamber of Commerce: SELP Program

Greater Dundalk Community Council

Apartment Builders and Owners Council (ABOC)

Greater Baltimore Board of REALTORS ®

Economic Development:

Strengthen Businesses and Build a Competitive Workforce

Department of Economic Development

Office of Employment and Training

Baltimore County Public Schools

Baltimore County Public Library

Baltimore County Conference and Visitors Bureau

State Department of Tourism Development

Community College of Baltimore County: Dundalk

Dundalk Association of Businesses

Eastern Baltimore Area Chamber of Commerce

Eastside Community Development Corporation

North Point Peninsula Community Coordinating Council (NPPCCC)

Marine Trades Association

Environmental Issues:

Keep Dundalk Green for Our Children

DEPRM

Department of Recreation and Parks

Office of Planning

Sparrows Point High School Environmental Magnet Program

North Point Peninsula Community Coordinating Council (NPPCCC)

Wells-McComas Community Association

Forestry Board

Greening of Dundalk

HUMAN SERVICES

Human Services Roundtable:

Help Others in Need Achieve

The Human Services Roundtable is an overall coordinating group made up of government agencies, as well as nonprofit and religious groups (including the Dundalk Area Ministerial Association, DAMA)

Youth Initiatives:

Raise Successful Children and Strengthen Healthy Families

Public Schools

Community College of Baltimore County: Dundalk

Office of Substance Abuse

Baltimore County Public Library

Police PAL Centers

Department of Recreation and Parks and Area Recreation Councils

YMCA

Day Care Centers

Youth Council to be formed

Public Safety:

Keep Our Neighborhoods Safe

Police

Citizens on Patrol (COPs)

Fire Department/Emergency Medical Services (EMS)

Volunteer Fire Companies

Police-Community Relations Council

Substance Abuse Council

Leadership Development:

Promote Leadership and Volunteerism

Office of Planning and Community Conservation

Baltimore County Public Schools: Student Service Learning Program

Private Schools

Community College of Baltimore County: Dundalk

Greater Dundalk Community Council

Dundalk Association of Ministers (DAMA)

Recreation and Parks

Area Recreation Councils

Overall Implementation Responsibility

Baltimore County agencies will provide staff support for each of the implementation teams as appropriate. The Greater Dundalk Community Council (GDCC), the umbrella group that brings together a host of organizations in the Dundalk area, will act as a forum for monitoring the progress of plan implementation. The GDCC will schedule meetings throughout the year to hear from each team about its progress, to ask questions, and to provide guidance to the

entire planning effort. However, the ultimate implementation responsibility will fall with each of the teams.

The Eastside Community Development Corporation (ECDC) focuses primarily on projects related to economic development, education, and housing on the east side of the county. As these concerns are addressed during the implementation of the Greater Dundalk Community Conservation Plan, they will be coordinated with the overall efforts of the ECDC.

Recommendations by General Outcome Categories

Many of the recommendations propose new programs and approaches to solving problems in the GDA. The general result to be achieved is not the establishment of programs but improving the quality of life in the Greater Dundalk Area. The following general outcomes will help determine the success of the implementation efforts. A specific strategy for evaluating the outcomes of actions to be taken is outlined in Appendix K.

Keep the Physical Resources in Our Neighborhoods Strong

Housing

- Strengthen code enforcement
- Encourage home ownership and residential stability in the GDA
- Allow for razing of buildings considered to be a blight

Infrastructure

- Continue to make maintenance of infrastructure a priority
- Explore the best uses of building facilities
- Evaluate truck traffic through the area

Zoning and Land Use

- Evaluate zoning designations in the GDA

Keep Our Neighborhoods Safe

- Continue efforts for crime prevention and law enforcement
- Address drug and alcohol abuse in the community

Raise Successful Children and Strengthen Families

- Develop more successful students
- Develop programs for children in self-care ("latch key") programs and establish recreational activities for youth

Keep Dundalk Green

- Continue efforts to strengthen and expand water quality
- Continue efforts to strengthen and expand air quality monitoring
- Increase public awareness of public access points to the Bay along Dundalk's shoreline through the formation of a Bear Creek Waterway Association
- Rejuvenate the Greening of Dundalk Committee/Expand the Greening of Patapsco effort

Strengthen Businesses and Build a Competitive Workforce

- Support industrial development
- Support commercial revitalization
- Promote infill development on vacant or underused properties
- Strengthen workforce and career development initiatives
- Develop awareness of career and educational opportunities for students of all ages
- Promote tourism

Help Others in Need Achieve

- Improve the accessibility of information about health and human services
- Improve the delivery of human services, especially transportation

Promote Leadership and Volunteerism

- Develop new leadership by conducting leadership training workshops
- Urge churches to become more involved in their communities
- Urge businesses to allow employees time to volunteer

IMPLEMENTATION SCHEDULE

1999

| Activities | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov |
|-------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Convene Implementation Teams | | | X | | | | | | | | |
| Develop Specific Actions Based on 1 st Tier Priorities | | | | X | X | X | | | | | |
| Implement Specific Actions - 1 st Tier | | | | | | | | | X | X | X |
| Status Report to GDCC | | | | | | | | | | | X |

2000

| Activities | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov |
|-------------------------------------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Implement 1 st Tier Actions | X | X | X | X | X | X | X | X | X | X | X |
| Develop 2 nd Tier Priorities | | | X | X | X | X | | | | | |
| Develop Specific Actions Based on 2 nd Tier Priorities | | | | | X | X | | | | | |
| Implement 2 nd Tier Priorities | | | | | | | | | X | X | X |
| Status Report to GDCC | | | | | X | | | | | | X |

2001

| Activities | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov |
|----------------------------------------|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|-----|
| Implement 1 st Tier Actions | X | X | X | X | X | X | X | | | | |
| Implement 2 nd Tier Actions | X | X | X | X | X | X | X | X | X | X | X |
| Review of Plan by Committee | | | X | X | X | | | | | | |
| Status Report to GDCC | | | | | X | | | | | | X |